

14 August 1984

NOTE FOR: Director of Personnel

SUBJECT: Protocol Branch

Bob:

Word has it that your PMCD is suggesting that my Protocol Branch slots be downgraded. While you may own those slots de jure, I think the Director and myself look upon them as ours de facto.

As you well appreciate, the Protocol Branch spends a considerable amount of time with the front office here worrying not only foreign visitors but also the endless stream of awards that this Agency gives out on almost a daily basis. Since the Director and I are central figures in the awards process, we have a pretty good understanding of the level of effort that Branch sustains as well as the demands on it and could easily be persuaded to raise the position levels. Furthermore, after watching that Branch work from before 8:00 in the morning to 7:00 at night every day of the year, I would look kindly on either an additional slot for Protocol or at least a part-time, highly experienced employee.

I presume that you would like my thoughts before coming down too hard on PMCD's recommendations.

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John N. McMahon
Deputy Director of Central Intelligence